

## **CPRA Application Lab:**

Strategies for Articulating the Quality & Impact of Your Research

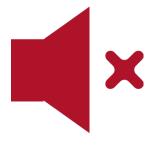
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## Housekeeping









Mute your audio

Use the chat to ask questions or share resources

Raise your hand if you have a question

Turn off your video if there is a lag



I would like to acknowledge and pay tribute to the traditional territories of the peoples of Treaty 7 located in the heart of Southern Alberta, which include the Blackfoot Confederacy (comprised of the Siksika, the Piikani, and the Kainai First Nations), the Tsuut'ina First Nation, and the Stoney Nakoda (including Chiniki, Bearspaw, and Goodstoney First Nations). The City of Calgary is also home to the Métis Nation of Alberta (Districts 5 and 6).

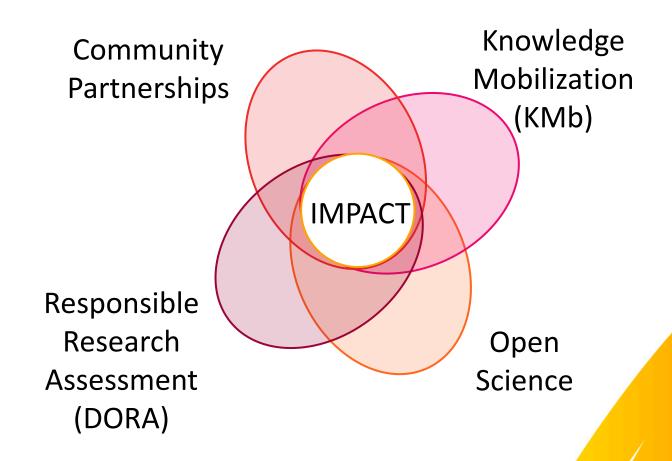


#### The KI Team



The Knowledge to Impact team supports collaborative efforts to maximize and recognize the positive impacts of research for the benefit of our communities.

**Impact** is at the centre of all that we do.





#### **Today's Session**

- Introduction to Research Impact
  - How & why it's important to your CPRA application
- Connecting Contributions to Impact
- Strategies for Writing: The How-To
- Planning for Impact (Knowledge Mobilization)
- Q&A + Wrap-Up





#### **Impact & Your CPRA Application**

- How do I tell the story of my work? What do the Tri-Agencies mean by "impact"?
- How do I choose which 'contributions' matter?
- How do I connect contributions and impact and make my application shine?

 Very high-level focus today → you and the post-doc office should be the experts on exact criteria for your specific opportunity!



## Intro To Research Impact



## What is research impact?



The higher-level and ultimate long-term effects or changes resulting from an "intervention". Such impacts can be intended and unintended, positive or negative.

Impact is a journey, and there are diverse pathways to impact.

(Source: adapted from OECD-DAC, 2022)

Impact goes beyond what research has, does & produces to the difference it makes downstream, and for whom

#### What is research impact? (cont.)

- What do we mean by impact?:
  - the difference(s) our work will make or has made in others' lives
  - Think long-term!
- Make our knowledge and research useful to the people and communities who will be able to make the best use of it

- Always be thinking of the who:
  - Who benefitted or will benefit from this work?
  - Who are my audiences and partners in this work?



## The Impact Logic Model



### outputs

Shorter-term results, deliverables, etc.

(i.e., "the stuff we make")

- Publications
- Datasets
- Podcasts, videos, infographics
- Other media

#### outcomes

Activities undertaken because of new insights

(i.e., "the stuff that happens because of our outputs")

- Uptake/use of research findings (citations, etc.)
- New policies

## impacts

Longer-term effects, changed thinking and behaviours, 'moving the needle'

(i.e., "the Big Picture effect(s) our work had")

 Health, social, cultural, environmental or economic impacts, etc.

### **Diverse Pathways to Impact**



- Describing impact can be future-focused or retrospective
  - What you have done can lead into what you will do!
- Impact is a winding road
  - There is no obvious, singular path
  - Be able to articulate your winding road(s) past, present, and future
- How you connect your contributions to their impact(s) is key



## **Assessing Contributions and Impact**



### **Challenges of Unrecognized Impact**

- Growing unease with relying on certain numbers to measure researchers & their impact
- Longstanding problems using journal-based metrics (e.g., JIF) in hiring, promotion, & funding decisions

- "All of our best work isn't getting recognized!"
  - How do we value what really matters in our scientific work?
  - Go beyond just using numbers to quantify valuable research(ers)







# Declaration on Research Assessment



**Declaration on Research Assessment** 

- 18 recommendations from 2012
   American Society for Cell Biology annual meeting
- Worldwide initiative with ~26k signatories in 166 countries
- Recognized traditional journal-based metrics inaccurate & incomplete measures of research value
- Recommendations span entire research ecosystem



#### **DORA** in a Nutshell

## Growing commitments to valuing diverse contributions



Consider a broader range of outputs and impact measures

Focus on content of paper/output, not on journal-based metrics (JIF)

Mix of quantitative and qualitative indicators of both quality and impact

Criteria transparent to those being assessed



#### **DORA in Action:** Evolving practices in Canada



#### **Many Canadian signatories:**

- Tri-Agencies (2019)
- University of Calgary (2021)
- McGill University (U15)
- Université de Montréal (U15)
- University of Victoria
- Concordia University
- National Killam Program
- MRU
- And many others...

#### **DORA** at the Tri-Agencies:

- Broadened accepted contributions
- Contributions should be broad, wide-ranging, and showcase diversity, breadth, and depth of your work
- Manifesting in application processes including CPRA

## **DORA and RRA – Pushing For Change**



- Broader space of responsible research assessment (RRA)
  - An effort / starting point to advocate for equitable practices in funding & awards
- Not to de-value high impact publications 
   DORA/RRA is a "yes, and..."
  - There are many ways to make impact in your work

DORA and RRA have big importance for applicants like you

- CPRA's application format(s) are informed by DORA!
  - CIHR & NSERC are explicit SSHRC implicit

## **How DORA Shows Up in the CPRA**

Agency	<u>DORA</u>	Level of Detail	Integration into Review Process
	Mentioned?		
CIHR	Explicitly mentioned	Detailed explanation	CIHR is signatory to DORA. Reviewers instructed to assess productivity broadly,
			consider range of contributions and impacts. Emphasizes scientific content over
			publication metrics. Prohibits use of journal-based metrics (Impact Factors). Links to
			additional DORA guidance resources.
SSHRC	Not explicitly mentioned	No direct reference	<b>No explicit mention of DORA</b> . However, evaluation criteria include "research potential and experience" beyond just publications and considers fellowships, scholarships, awards, and previous research experience.
NSERC	Explicitly mentioned	Detailed explanation with policy link	NSERC is signatory to DORA. Promotes wide range of research results and outcomes.  Emphasizes research excellence beyond traditional metrics. Prohibits reviewers to consider journal impact factor or h-index metrics. Links to detailed policy document.  Refers to revised Guidelines on Assessment of Contributions.



## The How-To (Contributions)



#### More Than What NOT To Do

- Not just about what not to do how do we go about showcasing quality and impact in our research?
- Umbrella is wider but showcase your best work
  - Don't minimize your papers!
- Think about quality and impact together
  - What work is the most relevant and what work made the biggest difference?
  - To whom, when?



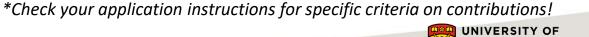
#### **Steps to Building Your Contributions**





### **Pragmatics: Bundling Your Contributions**

- Consider all of your contributions
- Bundle your contributions up
- 3-5 things that together tell a mini-arc of your career\*
- Summarized in one sentence or label
- "This is my XYZ era"



#### Inclusion Criteria: Relevance, Quality, Impact

- Is it *relevant*?
  - Does it align with the CPRA's priorities? Does it demonstrate your research potential, experience, and/or attest to your strengths for the proposed research?
- Does it showcase quality?
  - EDI, novelty, responsibility (ethical), rigorous/reproducible, transparent
- Does it showcase impact?
  - Who did it benefit? When? How was it accepted or adopted?

Contribution 1, 2, 3, etc.



### **Pragmatic Approach: Steps For Contributions**



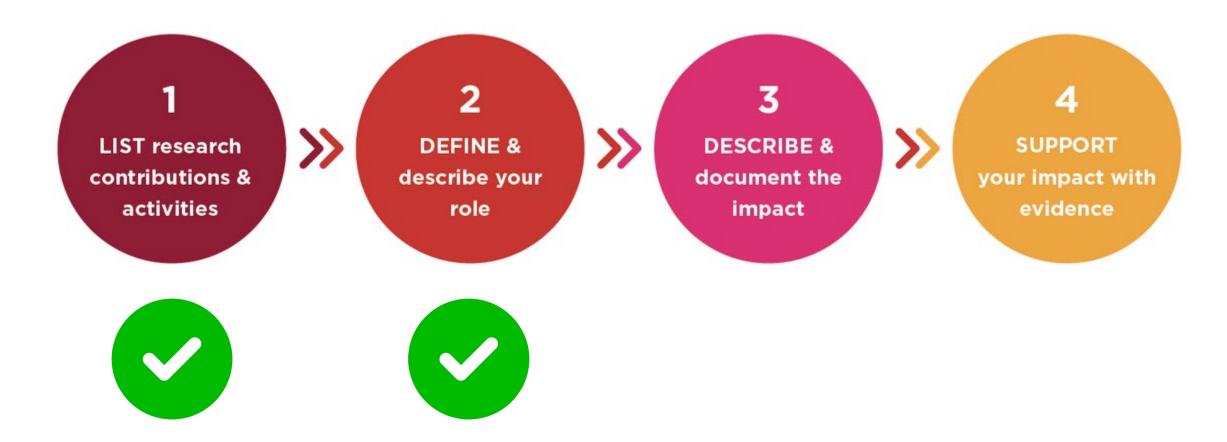


#### **STEP 2: Defining Your Role**

- Now you have your bundle(s) identified don't forget to define your
   role!
- CIHR & NSERC reviewer criteria explicitly mention your role as critical to assessment
- Be as specific as possible use author contribution statements for publications as a potential template:
  - e.g., "AB and BC conceived of the idea. AB developed the theory and performed the contributions. BC prepared the manuscripts and CD and DE acted as primary editors and support..."

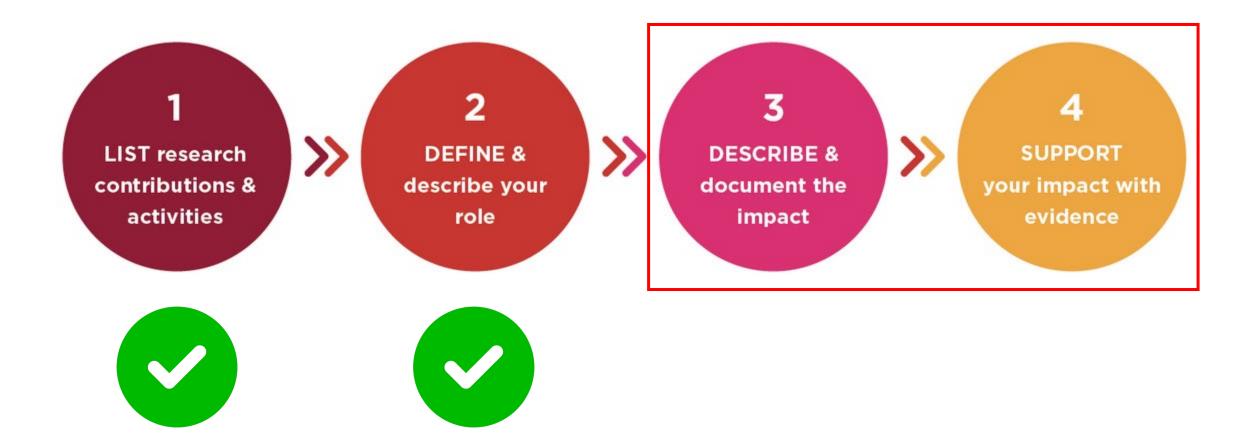


#### **Pragmatic Approach: Steps For Contributions**





#### **Pragmatic Approach: Steps For Contributions**





#### **STEPS 3 & 4: Impact and Evidence**

#### Ask yourself:

- Who benefitted from the activities/contributions and when did that benefit occur?
- What were the research objectives achieved by this project or activity?
- Were the any benefits or outcomes from this work, expected or unexpected?

#### Ask yourself:

- How do I prove this? What kinds of data would support the difference(s) this scholarly activity has made?
- Would my reviewer feel confident that they have seen this difference demonstrated clearly?



#### **STEPS 3 & 4: Thinking About Indicators**

#### Qualitative:

- Interview/survey/case study excerpts
- Documentation of partnerships formed during project
- Project report summaries, endorsements, awards
- Media coverage, reviews, implementation evidence
- Testimonials

#### Quantitative:

- Performance metrics
- Event records (attendance #s)
- Media analytics
- Aggregated totals or outputs
- Success rates for grants, total grant monies awarded, etc.
- Number of citations



#### **Pulling It All Together**

- Does each contribution statement tell a story?
- Does it highlight the works that you're most proud of?
- Does it feel supported by evidence? Does it demonstrate impact?
- Is it clearly and consistently formatted? Will the reviewer(s) be able to follow your story easily?
- Is it a standalone document that reads on its own?
- Is the tone approachable, positive and learning-focused?
- Read and re-read it. Have your friends, family, and peers read it!



## Planning for Impact (Knowledge Mobilization)



#### **Knowledge Mobilization is a Key Pathway to Impact**

Knowledge mobilization is getting the "right information" to the "right people" in the "right format" at the "right time"

- Research Impact Canada

- Umbrella term knowledge translation, implementation, etc.
- Can mean anything from one-way dissemination to co-creation
- KMb is how you're doing/making impact



#### **Knowledge Mobilization is a Key Pathway to Impact**

- Only SSHRC asks for KMb plan explicitly (in Program of Work)
  - **CIHR & NSERC**: KMb is implicitly expected what impacts are you expected to achieve? How?

 Start with your intended/potential impact – what benefit might your research generate?



#### **Identify Your Partners & Target Audiences**

- Next, identify key partners and audiences
  - Who might benefit from or be impacted by this research?
  - Consider academic and non-academic knowledge users
  - Who might be left out?
- Specify & Prioritize!
- Pro tip: Think about actors and influencers
  - decision-makers, gatekeepers, brokers, and potential champions
  - When/how do they need to be engaged?





#### KMb is the Path: Impact is the Destination



- Choose activities to reach each of your target audiences
- Your audiences and partners are there to guide you along your way
- Think about co-creation and collaboration where feasible

- Let your impact goals guide the way
- Tie your activities to your outputs, your outcomes, and your impact



#### What Makes a Good KMb Plan?

#### • Feasible:

Budget AND Timeframe

#### • Integrated:

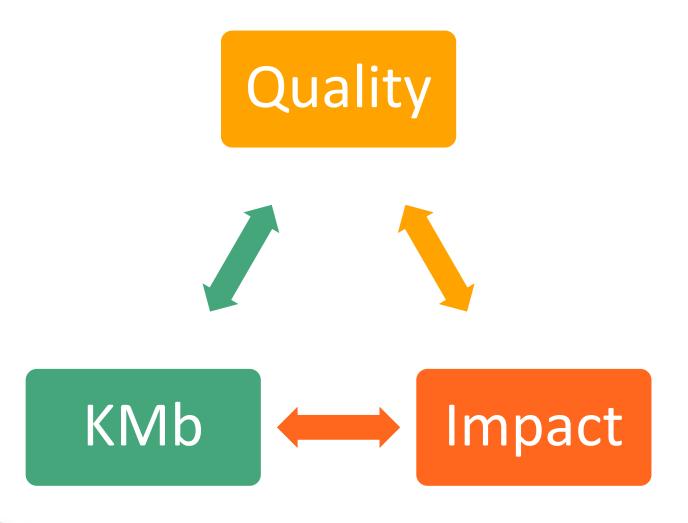
- Ties outputs to audiences and outcomes to impact
- Clear logic and structure (sequenced)

#### Targeted:

Focused on key higher-impact deliverables rather than saturation



#### **Conclusion**



- Each domain feeds into all the others
- Your contributions should support your KMb and vice versa
- Demonstrate that your past work informs your future work and impact
- Tell your story and show that you are right for this opportunity





## **Connect with Knowledge to Impact**



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**Book a Consult** 





## Thank you



#### **UCalgary Support: Your One-Stop CPRA Resource Hub**



To make your application process easier, we have created a dedicated CPRA webpage with everything you need in one place: Canada Postdoctoral Research Award (CPRA) | Research at UCalgary | University of Calgary

- Instructions for the SSHRC, NSERC, and CIHR competitions
- Direct links to agency program pages and application portals
- Detailed information about internal approval deadlines and submission procedures at UCalgary
- Helpful resources for both applicants and supervisors

For any CPRA related questions, please reach out to: fellowships@ucalgary.ca

