

Incremental Project Grants

INSTITUTIONAL PERFORMANCE OBJECTIVES for RESEARCH SECURITY 2026-2027

In 2026/27, the University of Calgary will receive \$1,251,413 towards Research Security and has allocated the funding to the following projects:

Project Description	Priority area(s)	Allocated amount	Institutional Performance Objectives	Indicators	Targeted Outcomes
Embedding a Culture of Research Security into UCalgary's Research Ecosystem	Research Security	\$1,251,413	Awareness, education, risk identification and mitigation, and compliance with requirements are core objectives for the research security program at UCalgary. - Enhanced awareness of RS risks, mitigation strategies, and federal and provincial RS requirements amongst the UCalgary community through engagement, training, and resources. Specific education and outreach activities will be targeted to early career researchers and researchers working in sensitive technology research areas. - Risk assessments conducted of key groups of entities deemed to have higher potential research security risks. - Refine and enhance the RS program to ensure UCalgary remains a leader in RS across Canada and maintains its reputation as a trusted partner internationally. - Enhanced protections for sensitive research, including physical security, cyber security, and data management measures through the lab security improvement initiative. - Compliance with all Canadian research security and regulatory requirements. - Maintain and enhance a secure research environment to establish trust with international partners and facilitate global engagement.	- Enhanced awareness and understanding of research security amongst the UCalgary community - Mandatory training modules addressing sanctions, artificial intelligence, and privacy - Enhanced awareness of foreign interference and support from UCalgary - Vetting of high-risk entities - Mandatory vetting requirements for specific entities - Guidance and support for the completion of risk assessment forms and risk mitigation plans - Verification of STRAC attestation forms - Grant compliance risk mitigation plan implementation - Export controls and controlled goods assessments - Sanctions reviews completed for supply chain, legal, travel - Broad understanding of international travel risks - Enhancing lab security, particularly in sensitive technology research areas, focus on access control - Leadership role in open-source intelligence and risk assessments amongst the Canadian post-secondary sector; training and support to other post-secondary institutions - Tailored risk assessments and mitigation plans to the UCalgary	Timeline: April 2025 – March 2028 - Research community understands value and importance of research security, is aware of current security context, and has access to and support for risk assessments and risk mitigation measures - Awareness of UCalgary's comprehensive research security program - Vetting services with timely and tailored risk assessments - Enhanced understanding of entity specific research security risks; one on one guidance and tailored feedback for risk assessment forms - Compliance with STRAC, Canadian sanction requirements, export controls and controlled goods requirements - Increased awareness and understanding of research travel security risks (e.g. espionage, theft of IP) - Lab security best practices, especially in sensitive technology research areas - Guidance and training to Canadian PSIs in research security, including OSINT - Enhanced research security capacity for key institutions and partners in the Canadian research ecosystem

				community and key partner institutions • Leadership and support of the Alberta Community of Practice; sharing of best practices and higher baseline of research security across all Alberta post-secondary institutions.	• Position UCalgary to participate and contribute to defence research through the enhancement of facilities, policies and procedures
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